VALUE CREATION MODEL

Input

Capital

FINANCIAL

· MUSD 7,884 assets

- · MUSD 4,618 net financial debt



INDUSTRY

• 1,336,647 total hectares of forest assets



INTELLECTUAL

• 581 patents completed or in process



HUMAN

- · 25,351 direct collaborators
- 5,450 women in the organization
- · 385 collaborators with a disability
- · 33,968 collaborators of contractor companies



NATURAL

- 191,077,351 m3 of captured water
- · 79.74% renewable energy
- · 414.732 hectares under conservation. protection or restoration



SOCIAL

- · 1,836 local suppliers · 22,373 customers

· 27,734 suppliers

Products

- · Liquid and bar

CARE

- · Children's diapers
- products
- · Feminine hygiene products
- · Animal care products

PERSONAL 📆

AWAY FROM **HOME**

Products

- · Adult incontinence · Paper towels

 - ·Soaps
 - · Hand sanitizer
 - Face masks

· Export

· Products distributed

to the plants/mills

· Carbon sequestration

We create the

natural fiber

BLACK LIQUOR SCRAP WOOD

EDIPAC

Products

Boxboard

distributor

Photocopier

carbonless copy

paper, bond and

solutions: boxes,

coated papers

Packaging

sacks and

paper bags.

Export

Products

distributed to

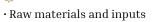
the plants/mills

· Packaging papers

Ecuador

Chile

Argentina



- · Facilities, machinery and replacement parts
- · Supply chain

- · Value creation
- · Product conversion
- · Building brand value

Output

Outcomes

Capital



FINANCIAL
· MUSD 8,100 sales to third parties
· MUSD 1,337 in EBITDA

· MUSD 991 invested in sustainable financing

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INDUSTRY

- · MUSD 3.294 in Celulosa sales · MUSD 1,169 in Biopackaging sales
- · MUSD 3,624 in Softys sales
- · 1 million products founded on the circular economy

· MUSD 100 in the Innovation Fund

· 43,400 people with access to Bosques

· 722 hectares of biological corridors

INTELLECTUAL

- · MUSD 17.3 investment in innovation · 45 Beyond ideas implemented
 - · MUSD 1.8 invested thanks to CMPC Ventures

HUMAN.

• 19.891 trained collaborators • 18.53% employee turnover · 27.27% women in senior management

\Diamond NATURAL

· 3,096,463 tons of non-hazardous

- 164,970,538 m³ of discharged water
- 1,877 ktCo₂e scopes 1 and 2 emissions

SOCIAL · 39 communities with ongoing

- development programs
- · MUSD 24.7 in social investment
- · 273,272 invoices paid in under 30 days
- · 8,089 beneficiaries of social projects · More than 200 students enrolled

321

1.Patagonia 5.Peoples 6.Business Model 8.Indicators ASG 9.Methodology CMPC 2023 INTEGRATED REPORT 2.Company profile 3.Governance 4.Vision 2030

cardboard boxes and corner edge protectors

Products

Corrugated

Biopackaging

Businesses / Products

MADERAS 👑

· Green and dried

· Boards, plywood

· Glue laminated

Products

sawn wood

Molding

· Laminated

veneer lumber

timber (CLT).

Products

weight

plastics.

· Cardboard

· Cardboards of

with barriers to

replace single-use

greater and lesser

· Cross laminated

panels

(LVL)

CORRUGADOS BOXBOARD

PULP 🥯

Products

 \cdot Bleached

softwood Kraft

pine (BSKP)

pulp (UKP)

Bleached

pulp (BEKP)

pulp from radiata

· Unbleached Kraft

eucalyptus Kraft

· Kraft sack paper,

and printing and

writing papers

SACK KRAFT

· Multi-ply bags

paper bags and

cardboard tubes

· Recovered fiber

Products

Industrial

(P&W).

Celulosa — Biomass

BOSQUES

Products

Eucalyptus

· Pulpable logs,

sawlogs, peelable

logs (pruned and

knotty), fuel logs

· Wood chips.

Pine

Nursery 🏝

Forest certifications

· Carbon capture

· Conservation,

protection or

restoration

Forest plantations

and forestry practices

- Egg trays · Molded pulp
- cases and trays Kraft and construction papers
- · Recovered paper and cardboard for recycling.

Softys

CONSUMER 🗒 **TISSUE**

· Toilet paper

- Napkins
- · Paper towels
- · Hand sanitizer

Products

- · Toilet paper
- · Sheet protectors
- Napkins
- · Soap dispensers
- - INTEGRITY

COLLABORATION

United States

Brazil

Iguazu

Uruguay

RESPECT

COURAGE

future

for a better

in the CMPC Duoc UC Nacimiento institution