

VALUE CREATION MODEL

Input

Capital



FINANCIAL

- MUSD 7,884 assets
- MUSD 4,618 net financial debt



INDUSTRY

- 1,336,647 total hectares of forest assets



INTELLECTUAL

- 581 patents completed or in process



HUMAN

- 25,351 direct collaborators
- 5,450 women in the organization
- 385 collaborators with a disability
- 33,968 collaborators of contractor companies



NATURAL

- 191,077,351 m3 of captured water
- 79.74% renewable energy
- 414,732 hectares under conservation, protection or restoration



SOCIAL

- 27,734 suppliers
- 1,836 local suppliers
- 22,373 customers

Businesses / Products

Celulosa

Biomass

Nursery

- Forest certifications
- Carbon capture

- Forest plantations and forestry practices
- Conservation, protection or restoration

BOSQUES

Products

- Pine
- Eucalyptus
- Pulpable logs, sawlogs, peelable logs (pruned and knotty), fuel logs
- Wood chips.

MADERAS

Products

- Green and dried sawn wood
- Boards, plywood
- Molding
- Glue laminated panels
- Laminated veneer lumber (LVL)
- Cross laminated timber (CLT).

PULP

Products

- Bleached softwood Kraft pulp from radiata pine (BSKP)
- Unbleached Kraft pulp (UKP)
- Bleached eucalyptus Kraft pulp (BEKP)
- Kraft sack paper, and printing and writing papers (P&W).

Biopackaging

CORRUGADOS

Products

- Corrugated cardboard boxes and corner edge protectors
- Egg trays
- Molded pulp cases and trays
- Kraft and construction papers
- Recovered paper and cardboard for recycling.

BOXBOARD

Products

- Cardboards of greater and lesser weight
- Cardboard with barriers to replace single-use plastics.

SACK KRAFT

Products

- Multi-ply bags
- Industrial paper bags and cardboard tubes
- Recovered fiber

EDIPAC

Products

- Boxboard distributor
- Packaging papers
- Photocopier paper, carbonless copy paper, bond and coated papers
- Packaging solutions: boxes, sacks and paper bags.

- Export
- Products distributed to the plants/mills

Softys

CONSUMER TISSUE

Products

- Toilet paper
- Napkins
- Paper towels
- Hand sanitizer
- Liquid and bar soaps

PERSONAL CARE

Products

- Children's diapers
- Adult incontinence products
- Feminine hygiene products
- Animal care products

AWAY FROM HOME

Products

- Toilet paper
- Paper towels
- Sheet protectors
- Napkins
- Soaps
- Soap dispensers
- Hand sanitizer
- Face masks

We create the natural fiber



• Carbon sequestration

**ASH
BLACK LIQUOR
SCRAP WOOD**

• Export

• Products distributed to the plants/mills

• Raw materials and inputs

• Facilities, machinery and replacement parts

• Supply chain

• Value creation

• Product conversion

• Building brand value

for a better future

INTEGRITY

COLLABORATION

RESPECT

COURAGE

Output

Capital



FINANCIAL

- MUSD 8,100 sales to third parties
- MUSD 1,337 in EBITDA



INDUSTRY

- MUSD 3,294 in Celulosa sales
- MUSD 1,169 in Biopackaging sales
- MUSD 3,624 in Softys sales



INTELLECTUAL

- MUSD 17.3 investment in innovation
- 45 Beyond ideas implemented



HUMAN

- 19,891 trained collaborators



NATURAL

- 3,096,463 tons of non-hazardous waste
- 164,970,538 m³ of discharged water per ton
- 1,877 ktCo₂e scopes 1 and 2 emissions



SOCIAL

- 39 communities with ongoing development programs
- MUSD 24.7 in social investment
- 273,272 invoices paid in under 30 days

Outcomes

Capital



FINANCIAL

- MUSD 991 invested in sustainable financing



INDUSTRY

- 1 million products founded on the circular economy



INTELLECTUAL

- MUSD 100 in the Innovation Fund
- MUSD 1.8 invested thanks to CMPC Ventures



HUMAN

- 18.53% employee turnover
- 27.27% women in senior management



NATURAL

- 43,400 people with access to Bosques CMPC
- 722 hectares of biological corridors



SOCIAL

- 8,089 beneficiaries of social projects
- More than 200 students enrolled in the CMPC Duoc UC Nacimiento institution